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PRESIDENTS ' S REPORT

NEWS FROM THE ENGSO GENERAL ASSEMBLY

ENGSO General Assembly was organised in Serbia, Belgrade in the beginning of June. I would once more like to express my sincere thanks to our host, the National Olympic Committee of Serbia, for their warm hospitality and to all the participants of the GA for the fruitful discussions. As we had an electoral General Assembly, it is now time to say some goodbyes and at the same time to welcome new people on board.

I would like to thank Mr Jan Bohác for his expertise and long-time commitment to ENGSO activities first as a member of Executive Committee and later as the ENGSO Vice President. We hope to see him also in the future in ENGSO meetings as a representative of Czech Sport Confederation. Mr Predrag Manojlovic was elected as the Vice President in the GA, so our former Secretary General will continue in the Executive Committee in a new position. I want to use this opportunity to thank him for his work as the Secretary General and also Ms Snezana Mistic who has been the heart and soul of the ENGSO Secretariat in Belgrade.

I would like to welcome Lotte Buchert and Sallie Barker to continue their active work in the Executive Committee, as they were re-elected for a period of four years. Ms Helena Carlsson from Sweden was elected as the new Secretary General. We are very pleased that she has the full support of the Swedish Sports Confederation and will be able to concentrate on the professionalization of the ENGSO organisation. I would like to wish her warmly welcome to the ENGSO Executive Committee.

Summer holidays are almost at our doorstep, but I would still like to remind you about the EU funded project "What national net-works can do to fight match-fixing in sport?" that ENGSO is taking part. The project is led by the French "Institute for International and Strategic Relations"(IRIS) thanks to the funding of the European Commission and the European Lotteries and Toto Association. The purpose is to organise national educational workshops for different stakeholders, such as representatives from governments, the betting industry and the sports movement. I would like to encourage ENGSO member organisations to use this opportunity to be involved in this important matter. The first two national workshops will take place in Sweden and Denmark at the end of June and almost 20 more workshops will be arranged during the next year.

I wish you all a wonderful summer.



Birgitta Kervinen

ENGSO President



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EYCS COUNCIL

At the end of June, Ireland passes the baton of the EU Presidency to Lithuania. During the last six months, the Irish Presidency was active in the field of sustainable financing of sport, good governance and dual careers of athletes. Ireland has also been representing the EU at the World Anti-Doping Agency from January 2013 for an 18-month period. In the first half of the year, several sport-related events have taken place, such as the Sports Conference on the Sustainable Financing of Sport and the EU Sports Directors meeting in March as well as the Education, Youth, Culture and Sports Council in May.

In the field of sport, combating the manipulation of sports results, dual careers for athletes and the role of public authorities in combating doping in sport was the focus of the Education, Youth, Culture and Sport (EYCS) Council meeting, which took place on 16-17 May in Brussels.

The EYCS, which deals with EU policies on a wide range of issues regarding education, youth, culture, audiovisual, and sport, is one of the configurations of the Council of the European Union, the main decision-making body of the EU. It brings together Ministers of EU Member States responsible for educa-

tion, youth, culture, communication and sport around three or four times a year.

On the EYCS meeting, sport related issues were discussed on the second day of the meeting. The sport session was proceeded with a working lunch, where, next to the ministers of EU Member States, representatives of the sport movement were also present. As part of the structured dialogue, the International Cycling Union, the European Olympic Committees, the International Ski Federation and the EU Athletes had been invited to participate on the working lunch.

At the sport session, the participating ministers were updated on the negotiations for an international convention of the Council of Europe to combat the manipulation of sports results (For more information visit <http://hub.coe.int/web/coe-portal>). They were informed about the outcomes of the World Anti-Doping Agency (WADA) meetings in Montreal on 11-12 May 2013 dealing with the WADA Code review. The briefing by the Presidency was followed by a policy debate on the role of public authorities in combating doping in sport. In addition, the EYCS adopted a Council Conclusion on dual careers for athletes.

COUNCIL CONCLUSION ON DUAL CAREERS FOR ATHLETES

The concept of "dual careers" refers to the combination of sporting career with education, training or work. Talented and elite athletes often have to choose between their sports career and education or work, which could be avoided if appropriate dual career arrangements would allow them to combine education and sport or work and sport.

On the Education, Youth, Culture and Sport Council on 17-18 May 2013, the ministers responsible for sport of the EU Member States adopted a Conclusion on dual careers of athletes (<http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=OJ:C:2013:168:0010:0012:EN:PDF>), which addresses governments, sport governing bodies and education institutions at different level to promote the establishment of sustainable policies and legal and financial frameworks in order to support the dual careers of athletes.

The document is based on the European Union Work Plan for Sport 2011-2014 and the work of the Expert Group 'Education and Training', in which the EU Guidelines on Dual Careers of Athletes was prepared. The Guidelines serve as a basis for the Council Conclusion, as they lay down recommended policy actions. For example, they call for a cross-sectorial and inter-ministerial approach at national level among the fields of sport, education, employment, health and finance. Raising awareness and setting up dual career networks are also integral part of the recommendations.

The Council welcomes the EU Guidelines on Dual Careers of Athletes (<http://ec.europa.eu/sport/library/documents/c3/dual-career-guidelines-final.pdf>), and based on them invites the EU Member States, sport organisations and stakeholders to "develop a policy framework and/or national guidelines for dual careers involving key stakeholders". The Council also promotes cooperation among the stakeholders and sectors, and proposes different actions regarding education and work for athletes as well as health and finances for them. It also calls on sporting organisations to support this initiative and develop networks or participate in the mechanisms established by public authorities in Member States. Sport organisations are also encouraged to nominate 'dual career athlete ambassadors', to help raising awareness and to cooperate with sponsors, athletes' representative bodies and chambers of commerce, labour and business. In the documents, the European Commission is also invited to provide support to networks and in the sharing of best practices as well as in monitoring. It can be expected that the document will play an important role in the follow-up of the second work plan for sport 2014-2017.

THE PRIORITIES OF THE LITHUANIAN PRESIDENCY

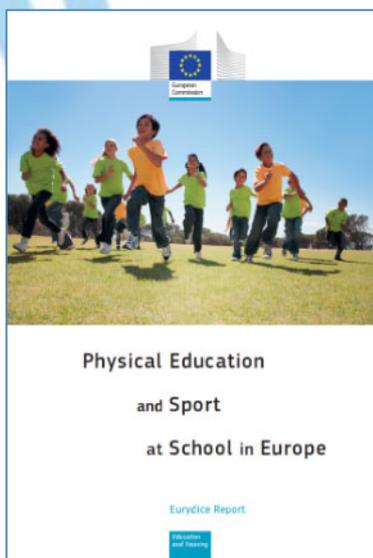


On 7 December 2012, the programme of the Council of the European Union was adopted for an 18-month period, in which the main priorities of the three successive presidencies of Ireland, Lithuania and Greece, known as presidency trio, were laid down. According to the document, the work during the 18 months, lasting from January 2013 until June 2014, would focus on the issue of sustainable financing and the contribution of sport to the wider economy as well as on the co-operation and negotiation towards the completion of the new EU programme for education, training, youth and sport for the period 2014-2020 and a second EU Work Plan for sport covering the years 2014-2017. Priorities would also be given to anti-doping and good governance issues.

In regard to the middle six months, which is taken over by Lithuania, the focus will be on Health Enhancing Physical Activity (HEPA), as the Council is expected to reach an agreement on this dossier by the end of this year. The contribution of sport to economic growth and employment will also be a priority of the Lithuanian Presidency. In this field, solidarity mechanisms and the contribution of the sport sector to the Europe 2020 strategy will be in the foreground. Furthermore, social cohesion and good governance in sport as well as the fight against doping and match fixing also belong to the areas on which Lithuania will concentrate.

Find news and updates on current events and activities on the official website of the Lithuanian Presidency under <http://www.eu2013.lt/en/>.

STUDY ON SPORT EDUCATION IN EUROPEAN SCHOOLS



The European Commission had long lacked any legal basis for commissioning any study in regard to physical education and sports at school, but Article 165 of the Lisbon Treaty has changed the situation. At the end of March 2013, the first study was published by the European Commission, which attempted to map the state of play of physical education at schools in Europe.

The study reveals several different elements of physical education from 30 European countries (25 EU Member States and Croatia, Iceland, Liechtenstein, Norway and Turkey). It shows information about the different national strategies and large-scale initiatives concerned with physical education, the curriculum and its content, the recommended taught time and about the methods of assessment in physical education. It also focuses on teachers of physical education and extracurricular physical activities, and it is also devoted to planned reforms linked to physical education and sport activities.

The report shows that all 30 European countries recognise physical education at school as an important means of fostering the physical, personal and social development and well-being as well as the health and healthy lifestyle of pupils in primary and lower secondary education. Although it is part of all curriculum frameworks and a compulsory subject, in general, it corresponds less than 10% of total taught time, which is equivalent with around half the time devoted to mathematics – reveals the study. With regard to pupil assessment, almost all countries assess personal progress and achievements in physical education both formative and summative ways, meaning with the help of qualitative and descriptive assessment (i.e. expressed orally or in written) and that of grading systems. In several countries, P.E. classes are taught by generalist or specialist teachers with at least Bachelor's degree at primary level and Master's or Bachelor's degree at lower secondary level. In addition to physical education taught inside regular taught time, extracurricular activities, mainly focusing on competition and other events organised by schools and schools clubs, or in partnership with other bodies, complement or extend the scope of physical activities. As regards planned reforms, around one-third of the countries declared to plan reforms, which are relevant to physical education.

EUROPEAN LOTTERIES ADOPTS A SPORTS INTEGRITY ACTION PLAN, THE 7-POINT PROGRAMME

European Lotteries (EL) has demonstrated over time a strong commitment to sport, providing sustainable funding of more than 2 billion Euros to European sport each year. As sports integrity has become quite a critical issue and as, without any doubt, match-fixing is now the greatest threat sport has to face, EL could not stay idle and could do nothing but support and stand by clean and open sport, its most valuable friend and ally.

Beyond the numerous projects and initiatives that EL is involved in with regards to this issue, a new policy document has been recently published. On the basis of the EL Sports Charter and the EL Helsinki Resolution, European Lotteries has adopted the EL Sports Integrity Action Plan, the 7-point programme, a policy document that clearly demonstrates the position of the European Lotteries, its commitment to the fight against match-fixing and its firm support to the EPAS initiative towards the adoption of an international convention against the manipulation of sports competitions. The document, with due respect for the principle of subsidiarity and applicable regulatory framework, calls for 7 concrete actions in the field of sports integrity:

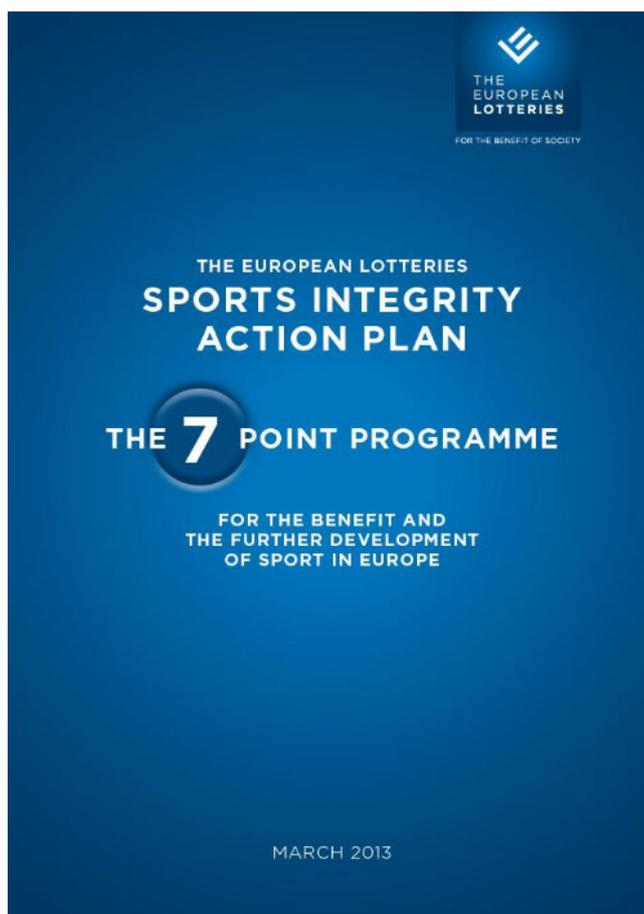
1. Fight against illegal operators
2. Strong legal framework and effective sanctions
3. Education and prevention
4. Corporate governance
5. Monitoring
6. Sports betting regulation
7. International cooperation and coordination

The full document can be found in the EL website and is available in all 4 EL official languages (EN, FR, DE, ES). <https://www.european-lotteries.org/sports-integrity-action-plan>.

NEW HEAD OF SPORT UNIT



From the 17th of June, a new Head of Sport Unit in the European Commission's Directorate-General Education and Culture (http://ec.europa.eu/dgs/education_culture/documents/organi_en.pdf) has taken office. The successor of Michal Krejza is Mr Yves le Lostecque, who was formerly the Assistant to the Director-General for Education and Culture, Mr Jan Truszczynski. ENGSO welcomes Mr le Lostecque and is looking forward for fruitful cooperation.



ENGSO GENERAL ASSEMBLY

On 7-8 June 2013, Belgrade gave home to the 21st ENGSO General Assembly. The event was a great opportunity for Member Organisations to influence the future priorities and activities of ENGSO. As this was an elective General Assembly, the positions of ENGSO Vice-President, Secretary General and two Executive Committee Members were open for election.

After the welcome speech of the Serbian Minister of Youth and Sport Alisa Maric, who officially opened the meeting, all the delegates were invited for a reception at the Palace of Serbia. The next day, besides receiving and approving the annual report and annual accounts, ENGSO Members have also agreed on the budget and action plan for 2013. As results of the elections, Predrag Manojlovic from the Serbian Olympic Committee was elected as Vice-President, and Helena Carlsson from the Swedish Sports Confederation became the Secretary General of ENGSO. Sallie Barker from the Sport and Recreation Alliance (UK) and Lotte

Büchert from the Danish Olympic Committee were re-elected as ENGSO Executive Committee Members.

During the General Assembly, Member Organisations were sharing information on several important matters, such as the membership application of Flemish Sports Organisation. According to the statutes of ENGSO adopted by the General Assembly 2012, it is possible to have more than one member organisation per country. Following the proposal of the Executive Committee, the General Assembly decided to approve the application of the Flemish Sports Confederation under the condition that a written approval from the current ENGSO Member Organisation of Belgium, the Belgium Olympic Committee will be received.

ENGSO would like to thank the Serbian Olympic Committee for their hospitality and excellent hosting of the meeting.

ENGSO EU SEMINAR DISCUSSES THE EUROPEAN SPORTS POLICY

The ENGSO EU Seminar, which had been traditionally organised prior to the ENGSO General Assembly, focused on current European sport developments, such as the upcoming EU sports funding chapter and the thematic priorities of the Council of Europe in the field of sport. The Breaking News, a conventional programme of the Seminar, informed the delegates of ENGSO Member Organisations and partners about other European sports policy issues. They have also been brainstorming on the possible implementation of the EU initiative to organise a European Week of Sport.

The traditional ENGSO EU Seminar was organised on 7 June 2013, whereas Acting Head of the European Commission Sport Unit Pedro Velazquez updated the on the current and future EU sports policy, focusing on the upcoming EU sports funding chapter, which will take place under the next Multi-Annual Financial Framework from 2014 to 2020. Velazquez reminded about those priorities and activities of the Sport Chapter which will most likely be adopted. However, the negotiations are still ongoing and the final content has not been agreed yet.

Ewa Markowicz, Chair of the EPAS Governing Board, gave a presentation on the current issues and thematic priorities of the EPAS and the Council of Europe, e.g. negotiations on the international convention against the manipulation of sports competitions. She also presented other activities which EPAS is organising around its thematic priorities. Both Velazquez and Markowicz highlighted the good cooperation of the Sport Unit and EPAS with ENGSO.

In the context of the ENGSO EU Seminar, there was a workshop taking place, in which the EU initiative to organise a European Week of Sport was discussed. The delegates, listing already existing national practices, were especially brainstorming about how this initiative could be successful.

The presentations are available on ENGSO website

(http://www.engso.eu/clanek.php?id=136&tab=latest_news).

ENGSO POSITION PAPER ON HEALTH ENHANCING PHYSICAL

The proposal of the European Commission for establishing the Union Programme for Education, Training, Youth and Sport, known as "Erasmus for All" Programme, is still under discussion in the European Parliament and the Council of the European Union. However, they should reach an agreement by the end of this year, as the Programme, with its Sport Chapter, should be implemented for the years of 2014-2020. There is a second Communication underway in the European Commission, which would evaluate the implementation of the first EU Work Plan for Sport 2011-2014, including the work of the Council Expert Groups. This report would serve as a base for the European Commission's planned proposal for a second EU Work Plan for Sport.

In order to highlight issues, concerns, ideas and wishes which are important for the grassroots level sport, and which should be taken into account in the negotiations on the future EU Work Plan, the upcoming Communication of the European Commission as well as in the implementation of the new funding chapter for sport, ENGSO will publish position papers throughout the year of 2013. The position papers will reflect ENGSO's view on what should be on the EU sport policy agenda in the upcoming years. ENGSO wishes that the issues raised in the position papers would be taken into account by the European institutions in the formation of the future EU sport policy.

The first position paper has now been published, which focuses on health-enhancing physical activity. ENGSO is of the opinion that these should be at the forefront of future EU sport policy as physically active and healthy citizens can perform better in all areas of their lives. The focus of the future EU sport policy should be especially on enhancing participation in sport and physical activity. In the position paper, ENGSO also highlights the role of sport clubs and schools in fostering sports participation and stresses the importance of cross-sectoral approach and urban planning in increasing participation and physical activity.

The full text of the Position Paper on Participation and Health-Enhancing Physical Activity is available at http://www.engso.eu/admin/upload/2013_ENGSO%20Position%20FINAL.pdf.

THE NOC OF DENMARK ADOPTS A REGULATION ON MATCH FIXING

The general assembly of the NOC and Sports Confederation of Denmark has adopted a groundbreaking regulation, which shall prevent and fight match fixing and unethical behaviour in gambling. Furthermore a match fixing council, which shall judge cases and decide sanctions, has been formed.

The new regulation prohibits match fixing and a number of other unethical behaviours related to gambling, among them, gambling on own matches. The regulation applies for all 61 member-federations and enters into force immediately.

The regulation furthermore applies for all athletes, judges, referees, coaches, match officials and other people in NOC of Denmark related activities.

The NOC defines in its new regulation match fixing as irregular change or impact of the process/result of a match or tournament, where one is obtaining an advantage or gain for one self or for others. Likewise match fixing in the terms of the NOC of Denmark removes the uncertainty, which is normally associated with the process or result of a match or competition. That accounts for:

- Intentional manipulation of the result in a match or competition
- Intentional underperformance
- Intentional loss in a match or competition
- Bribe of or threats against another person to influence the outcome of a match or competition in a certain direction

Other forms of unethical behaviours that are also included and thereby forbidden in the new NOC of Denmark regulation on match fixing:

- Abuse of inside information by passing information, which can be exploited in connection to gambling
- Gambling on own matches or performance even if the bet is placed on victory for one self
- Acceptance of presents, which are unusual in the match or competition, where one is participating

To investigate and prepare future cases the NOC of Denmark has established a match-fixing secretariat. Everyone who is included in the regulation is obliged to report to the secretariat, if they get any knowledge about breaking the rules.

A match fixing council will decide future cases, which can be sanctioned with limited or unlimited exclusion, fine and seizure of prize money and disqualification of results, classifications or victories.

The new regulation on match fixing can serve as an inspirational tool for other sports organizations, which are committed to the fight against match fixing. A translated edition (English) of the regulation can be distributed by contacting Director of Sports Policy in the NOC of Denmark, Mr. Poul Broberg - pbr@dif.dk.

THE INTRODUCTION OF THE NEW ENGSO SECRETARY GENERAL



At this year's ENGSO General Assembly, a new ENGSO Secretary General was elected: Helena Carlsson from the Swedish Sports Confederation. She is an outstanding young woman who has been engaged in sport, has been involved in sport governance, and obtained leadership positions in sport in her home country.

Ms Carlsson, who has been dedicated to the sports movement since the late 1990s as a board member at local, regional and national levels, has a master degree in political science from the University of Lund. She has also played a role at the start of the youth committee of the Swedish Sports Confederation. When she graduated in 2011, she started to work for the Swedish Sports Confederation in Brussels. At the moment, she fills the position of political advisor in Stockholm, bearing full responsibility for the international sport politics. In addition to her work, she is also a board member of several sports organisations, for example the Swedish Equestrian Federation. Re-

garding sports participation, she has always been engaged in sport, although she was not especially successful in anything.

She considers a turning point in her life to be when she, with some other companions, started the youth committee of the Swedish Sports Confederation. Other important turns in her life were when she was elected as president of the youth committee of the Swedish Equestrian Federation, and when she got the position of political advisor in Brussels.

During her office as ENGSO Secretary General, she would like to focus on the modernisation of ENGSO's working processes and operation. She believes that "sport today is very much influenced by the EU and what happens in Brussels; therefore it is important for me to have a strong and influential European sport movement. I think that ENGSO, which really makes a difference for voluntary sport organizations in Europe, has a very important role to play in this regard. I also think that one way to do it is to continue to modernize the way ENGSO works and operates. I hope that I can contribute to that."

NEW INNOVATIVE PARTNERSHIP EXAMPLE OF THE NORDIC COUNTRIES – THE NORDIC INTERNATIONAL LEADERSHIP

At the Nordic Sports Meeting in Iceland in 2012, the Nordic countries decided that Denmark, Finland, Iceland, Norway and Sweden would join a common educational programme called "Nordic International Leadership Programme". The programme aims at educating leaders within sports to be better prepared for having positions in the international sports movement. The main goal of the programme is therefore to see an increase of the numbers of Nordic leaders having positions in sports organisations, such as European and international federations, or in other international sports bodies.

The "Nordic International Leadership Programme" consists of five seminars during 2013 and 2014 with the following strategic training content for the 25 participants in the programme:

- Goal-setting
- Defining, developing and delivering informative and persuasive communications
- Argumentation and negotiation techniques
- Cross-cultural awareness and understanding
- Relations building, motivation, conflict handling and avoidance
- International lobbying for sport - planning, strategy and execution

The first seminar is held nationally, while the four remaining ones are common for all five countries and the first one will take place in Copenhagen in September 2013.

IN MEMORIAM – OLAFUR E. RAFNSSON



With deep sense of sorrow and grief, ENGSO condole the sad and unfortunate demise of Mr. Olafur E. Rafnsson, President of the NOC of Iceland and President of FIBA Europe.

Mr Rafnsson contributed much to ENGSO's work as the Chair of the ENGSO Policy Review Working Group established in 2009. We remember him as a nice and knowledgeable person and a supporter of ENGSO activities.

In this bereaved hour, our thoughts and prayers are with his family members to have enough strength and courage to bear this loss.

PROJECTS AND EVENTS

EUROPEAN PARTNERSHIP ON SPORTS – CALL FOR PROPOSAL

The European Commission has launched a Call for Proposals of Preparatory Actions “European Partnership on Sports” on 26 April 2013. Following topics will be tested as funding priorities in 2013:

- Strengthening of good governance and dual careers in sport through support for the mobility of volunteers, coaches, managers and staff of non-profit sport organisations.
- Protecting athletes, especially the youngest, from health and safety hazards by improving training and competition conditions.
- Promoting traditional European sports and games.

The first topic will support transnational projects focusing on learning mobility arrangements between organisations in the fields of good governance and dual careers in sport. For these projects is foreseen a budget of 1.35 million EUR and 4-7 projects to be funded. With regard to the second topic sport organisations are encouraged to look at how training and competition conditions can be improved. The budget for the second topic is around 0.8 million EUR and 3-5 projects are foreseen to be funded. The third area of the call will test how European networking may contribute to counteracting the challenges experienced by traditional European sports and games e.g. attraction of wider audiences. Indicative budget for this topic is 0.5 million EUR and indicative amount of projects 2-4.

This year the third-party private funding will not be compulsory but applications with additional third-party private funding will receive additional award points. Projects must start between 1 January and 31 March 2014 and end no later than 30 June 2015. Deadline for the applications is on 19 July 2013. EU co-financing will be maximum 80% of the eligible costs.

More information: http://ec.europa.eu/sport/news/20130426-2013-call-for-proposals_en.htm

ENGSO CO-ORGANISED A SEMINAR ON ONLINE GAMBLING AT THE EUROPEAN PARLIAMENT

ENGSO, MEP Hannu Takkula (ALDE), MEP Sirpa Pietikäinen (EPP) and the beneficiaries of Finnish Lottery Company Veikkaus, co-organised a seminar on online gambling at the European Parliament on 11 April. The focus of the event was to discuss how to ensure high-level consumer protection and the funding of grassroots sport in EU in future. ENGSO President Birgitta Kervinen addressed the issue of sustainable financing of grassroots sports at her speech. She reminded the audience about the financing of good causes, as for sports and in particular for grassroots sport, lottery and online gaming revenues are important sources of funding in many European countries. “Lotteries generate 2 billion EUR per year in EU to sport, in particular to grassroots sport, enabling many children to be physically active and voluntary sport clubs to exist”, she stated.

In his opening remarks MEP Takkula also stressed that the financing of grassroots sport needs to be safeguarded. He said that the existing good national models should not be changed. Marko Hietala, from the Finland’s Slot Machine Association RAY, introduced the Finnish model to increase the consumer safety and security. MEP Ivo Belet (EPP), who is a rapporteur of the “Online gambling in the internal market” report on behalf of the Culture and Education Committee of the European Parliament,

raised the points on the protection of consumers and minors, but also the issue of match-fixing and how to tackle this threat to sport. He also said that the redistribution mechanism of revenues to the grassroots sport is needed.

Harrie Temmink, from DG Internal Market and Services of the European Commission gave an overview on Commission’s actions in the field of online gambling related to consumer protection and financing of grassroots sport. He mentioned that they are following the process of Council of Europe on drafting a Convention against manipulation of sport results. After this Convention is finalized the Commission will come up with recommendations on fight against match-fixing to have a common document to cover all EU member states. MEP Pietikäinen, who is a shadow rapporteur of the “Online gambling in the internal market” report, moderated a lively discussion in the end of the meeting. She also raised questions regarding the consumer protection and the issue how to make the regulations applicable in all member states if an operator does not want to respect the rules.

ENGSO would like to warmly thank the co-organisers of the event for the cooperation and the participants for the discussions.

"SPORT FOR GOOD GOVERNANCE" PROJECT SUCCESSFULLY CONCLUDED IN BRUSSELS

On Tuesday, June 25 the "Sport for Good Governance" Project (S4GG) held its Final Conference in Brussels, thereby concluding 18 months of intensive work. The Conference was organised in the Representation of the State of North Rhine-Westphalia to the EU. The project was managed by the EOC EU Office with ENGSO being a project partner. Heidi Pekkola represented ENGSO at the Final Conference.

The agenda of the meeting included very interesting speakers. Yves Le Lostecque, the new Head of the Sport Unit of the European Commission, and Marc Theisen, member of the Executive Committee of the European Olympic Committees, were the keynote speakers. Two guest speakers provided practical insight in how good governance principles can be implemented: Georg von Waldenfels, Board Member of the International Tennis Federation, and Marc Coudron, President of the Belgian Hockey Federation. Darren Bailey, Chair of the Council Expert Group on Good Governance, also presented the work of the Expert Group highlighting the progress made in the recommendation on principles of good governance.

The different presentations were followed by a panel discussion focusing on the current situation and the future of good governance in sport. Three points of discussion in particular are worth to mention. A first point was the balance between volunteers and professionals within a sport organisation.

A second question focused on the approach which is needed to implement good governance, with some panellists putting the responsibility with international federations (top-down approach) and other referring to the crucial role of grassroots sports organisations (bottom-up). A third and last discussion point was the financial cost of good governance. It was concluded however that good governance does not cost money as it should be seen a way of thinking, a kind of mind-set, and not as an additional burden for sport organisations. Therefore Folker Hellmund, Head of the EOC EU Office, claimed that you will even save money as you will work more efficient and might for instance attract more sponsors as a result of better governance.

It is also clear that Good Governance will stay on the European agenda as it will also be part of the priorities of the sports chapter of the funding programme "Erasmus plus".

Besides the many interesting presentations and the discussion panel, the Project Manager Michael Trinker presented the project results. One of the main outcomes of the project is a toolkit designed to help sport organisations in implementing good governance principles. This toolkit, named "key to Good Governance", includes a master presentation, implementation examples and a very useful self-assessment tool. This toolkit as well as other information on the project can be found on the project's website: <http://www.s4gg.eu/download-documents>



Discussing panel during Final Conference (from left to right): Marc Coudron (Belgian Hockey Federation), Niels Nygaard (DIF), Georg von Waldenfels (ITF), Detlef Fechtner (moderator), Darren Bailey (Council Expert Group), Thierry Zintz (University of Louvain-la-Neuve) and Gianluca Monte (Sport Unit European Commission)

PROJECT ON FIGHT AGAINST MATCH-FIXING – SERIES OF NATIONAL SEMINARS IN SEVERAL EU MEMBER STATES IS STARTING



ENGSO is a partner in an EU project called "What national networks can do to fight match-fixing in sport?" led by the French "Institute for International and Strategic Relations" (IRIS). Project has received a grant from the Preparatory Actions in the Field of Sport 2012 and is running from the beginning of 2013 until mid-2014.

Project aims at raising awareness in European countries on the growing problem of match-fixing and at identifying relevant national networks of stakeholders to implement prevention and education policies.

The aim of this project is also to compare different national experiences regarding the fight against corruption, to highlight their singularities and to identify best practices.

The final purpose of the project is to organise national educational workshops in some 22 EU member states. These one day events, supported by a consistent national consultation process, will take place during the time period of June 2013 to April 2014. First national seminars were organised in Denmark on 26 June and in Sweden on 27 June 2013.

The seminars seek to bring together representatives from Governments, the betting industry and the sports movement. Seminar will be free of charge for the participants. The identification of the relevant stakeholders constitutes an important step of the project and ENGSO together with SportAccord have undertaken the task to indicate the participants coming from the sports movement in each national seminar. ENGSO would highly appreciate the expertise and support of ENGSO members in order to identify a comprehensive list of stakeholders from sport movement in each country. ENGSO is contacting its member organisations to assist in this task when it is topical in each country. We would like to thank the Danish Olympic Committee, Swedish Sports Confederation and the Sports Confederation of Slovakia for their assistance.

ENGSO CALENDAR

ENGSO

- September 5-6 – ENGSO ExCom meeting, Stockholm

Expert Groups

- July 4-5 – Expert Group "Sport, Health and Participation", Lisbon
- July 17-18 – Expert Group "Good Governance, Brussels

Other

- September 30 - October 1 - EU Sport Forum

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